

# The Purpose Of Our Time Together



Asking Pre-Campaign Questions

Informing immediate next steps.



Elements of a Successful Campaign

Case, Leadership, Prospects, & Plan.



Major Giving for Years to Come

Reach the campaign goal AND elevate a culture of major giving.

### ABOUT CCS

CCS Fundraising, founded in 1947, is a strategic consulting firm that partners with nonprofits for transformational change.



Leading experts in campaign and development strategy



Experienced across nonprofit sectors and locations



Full-time professional staff plans, implements, and manages fundraising projects

### **ABOUT ME**



Aashika Patel **Executive Vice President CCS** Fundraising

Serves as executive counsel & lead strategist in Southern California and Southwest Region

12+ years of fundraising expertise

Collaborates with a diverse portfolio of clients across all nonprofit sectors

Operates as a thought and action partner and focuses on fundraising solutions that build consensus, leverage data, and are sustainable for management



## Campaign Readiness Guiding Questions

You should be able to answer these questions prior to starting a campaign.



How much is needed for an organization to evolve into the next chapter of its mission work? What is the right goal for the campaign? How should the campaign be phased on a timeline?



What is the need for greater funding? What core messages and priorities will inspire existing and new supporters? What will be the impact of significant philanthropic investment?



How can your organization leverage current, and gain new, volunteer leadership to champion the case? What are the opportunities for volunteers to invite more people to support your organization's mission?



How robust is the pipeline of potential supporters? What is the profile of a top prospect? Do you have enough prospects to successful reach goal?



What resources and support will the organization need to accelerate its fundraising activity in a campaign setting? How do you begin? Where do you start and where will next steps lead?

# Pre-campaign Planning Essentials

Assess organizational readiness to conduct a campaign

Gauge attitudes and reactions to your organization and plans Craft a compelling case statement

Identify campaign leadership and top prospects

Determine interviewee's interest and volunteer/financial support

Determine if proposed goal is realistic/feasible

Identify obstacles to success

Develop campaign plan, timetable, and financial goal

Design donor recognition plan

Plan initial solicitations

## Goal Setting Considerations



Comprehensive or standalone?



Challenging yet achievable



It is about the need, but not the need alone



Not dependent on one lead gift or a handful of gift indications



Requires data analysis



Not a mathematic equation

## Develop A Compelling Case

- Develop a compelling theme that embodies your organization's priorities.
- Test and refine your case with donor feedback.
- Personalize your message based on constituent affiliation and donor behaviors.

#### **MISSION**

- Incorporate mission, vision, and values
- · Who are you?
- What do you do in your community?
- How do you create positive change?

### **BACKGROUND**

- Background information
- History
- Achievements that inspire confidence
- What is the effort building upon?

### **IMPACT**

- Demonstrate impact and outcomes
- What can the project help your organization achieve?
- Why do you need support?

### **BENEFICIARY STORIES**

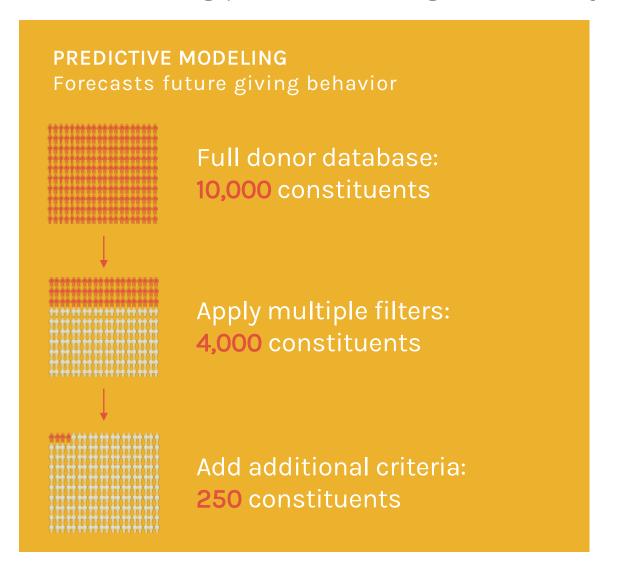
- Highlight the benefit to the community
- How is the organization transformed by the funds raised?

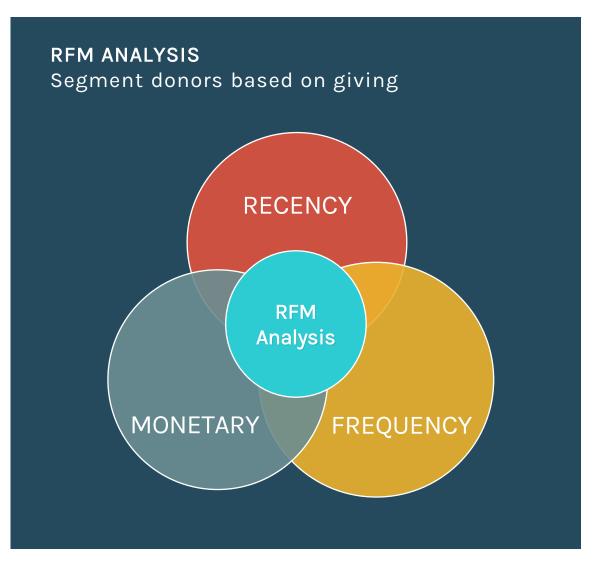
### CALL TO ACTION

- Invite donors to take action in support of your campaign
- How can donors support the effort?

## Tools for Identifying MG Prospects

Wealth screening, predictive modeling and RFM analysis can help identify your best prospects





## Role of a Volunteer Leader



Respected community leader and strong communicator



#### **DONOR**

A generous stakeholder who is personally philanthropic



#### **PARTNER**

Collaborative and passionate about the mission



#### CONNECTOR

Has access and is willing to make introductions to potential supporters



#### **RESOURCE**

Has an inspiring personal story



#### **STEWARD**

Can commit time to maintaining relationships

# Sample Timeline and Activity Tracker

### Create a plan

- Personal goal
- Portfolio of prospects
- Available time

### Set goals and benchmarks

- Activity goals
- Measurable and quantifiable
- Financial goals
  - Need and potential
  - Table of gifts

### Determine timing and pace of activity

- Prospect readiness
- Solicitation dates

### Regularly analyze progress and results and adjust!

Donor Strategy Builder				
	Discovery	Cultivate	Brief	Ask
Action to be taken				
The meeting setup				
Who will be involved				
Materials to be developed				
Follow-up plan				
Completion date				



## Arc of A Successful Campaign

**PLANNING & CAMPAIGN STRATEGIC LEADERSHIUP & FEASIBILITY PLANNING & PUBLIC PHASE PLANNING MAJOR GIFTS** STUDY **ACTIVATION** 

The study and campaign planning stages consist of several key activities:



Draft and test a suite of materials and messaging that excites and draws in a philanthropic audience.



Screen and segment the donor base to prioritize activity and identify new prospects.



Instill ownership and knowledge in a cadre of donors and leaders who will likely provide the bedrock support to launch the campaign.

## Balanced Fundraising Model

A balanced philanthropy program and prospect pipeline should meet the fundraising needs of your organization.

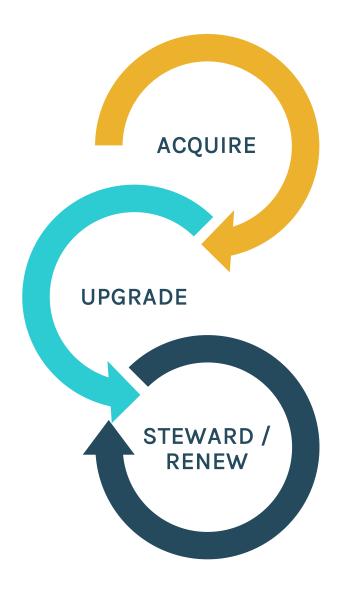
10% – 30% of secured funds should come from renewable gifts, or the Annual Fund.

70% - 90% should come from deferred and major gifts.

Where appropriate, donors should be moved up the pyramid throughout their relationship with your organization to deepen their engagement and increase their giving.



# Fundraising Objectives



- Bring new donors to your donor base or re-acquire lapsed donors
- Generally more expensive than renewal or upgrading

- Secure gifts from existing donors
- Helps to stabilize your donor base

- Increase gift amounts from existing donors
- Moves donors through the donor lifecycle



# Defining Major Gifts

### By Dollar Amount

Varies widely by organization, ranging from \$5,000 to \$1 million+

### By Donor

From one of the organization's top prospects

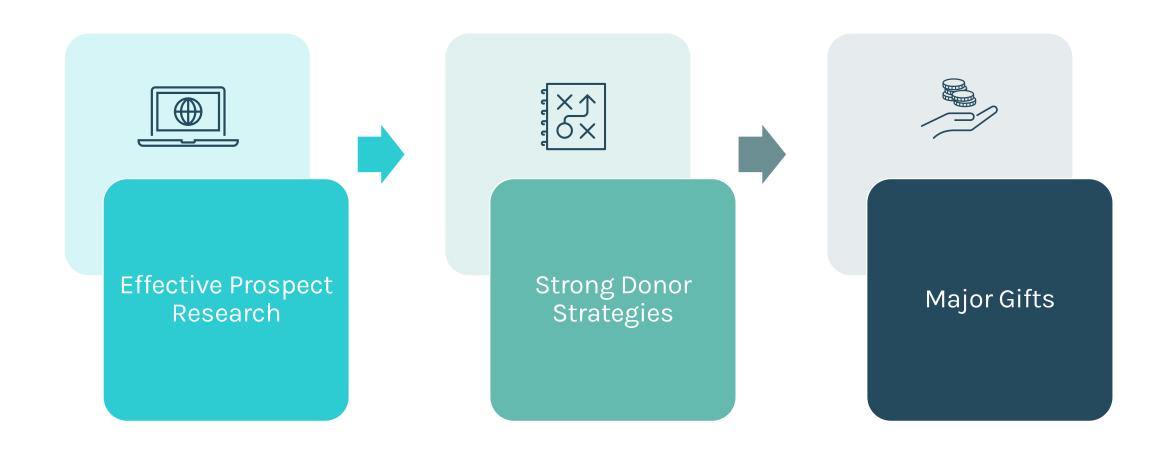
### By Method

A strategically cultivated and personally solicited gift, often paid over several years, not timed to the calendar

### By Impact

A gift that makes a difference to the organization, which may be restricted to a special area or project

## Conduct Effective Prospect Research



# Donor Engagement Strategy

Identify key data points to build an individual engagement strategy over a set timeframe.

- Gift Target: What gift amount are we asking for? For what area/program?
- Solicitor(s): Who is making the ask?
- Timing: When will the ask take place?
- Materials: What materials are needed to be successful?
- What's Next: What is the stewardship and recognition plan?

## Drive Prospect Activity to Secure Major Gifts

#### **DISCOVER**

- Leverage data to identify strong prospects
- Learn about prospects and how connected they are to your organization

#### CULTIVATE

- Build momentum around mission
- Educate about programs and services
- Keep conversation engaging and dialogue open; be an active listener

#### **BRIEF**

- Share vision for elevating your work
- Educate on specific need or funding priority

#### **ASK**

- Make a specific gift request
- Articulate the impact the gift will have on your community

### **STEWARD**

\*REMINDER\* Work Backwards!

## Establish Values-Aligned Recognition







Organize Events to Thank Donors & Deepen Relationships

# Five Tips to Prepare for a Successful Campaign

Leverage the feasibility study to collect data and inform planning

Understand all you can about your donors

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Engage campaign and volunteer leadership early and often

Focus on what you can control and move forward

Maintain positivity



### **THANK YOU!**

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